## PALMYRA 2021 APPROVED BUDGET

	A	В	С	D	E	F	G	Н	I	J
		2019 Actual	2020 Budget	Actual thru Nov. 2020	Estimated Dec. 2020	2020 Projected	2021 Budget	\$ Budget Change	% Budget Change	Notes
2	OPERATING FUND									
3										
4	INCOME									
5	General Assessments	126,415	129,511	118,718	10,793	129,511	129,552	41	0%	The increase on common operating assessment is reduced by the carry over income from the same group of expenses. Common operating expenses are
6	General Assessment Prior Year Excess Income	0	4,582	9,815	0	9,815	8,834	4,252	93%	increased \$4,000; mostly insurance and utilities.
7	Residential & Office Cleaning/Elevator Assessments	16,622	16,892	15,484	I,408	16,892	18,482	1,590	9%	All operating sub categories are annually reconciled so that any surplus or shortage is passed on to the same
8	Residential Boiler & Utility Assessments	21,493	26,368	24,171	2,197	26,368	33,202	6,834	26%	group of owners the next year. These expenses adjust every year. IN 2021 Boiler Repair budget in 2 groups is
9	Garage Assessments	11,005	8,380	7,682	698	8,380	14,727	6,347	76%	increasing by \$8,050 total.
10	Finance Charges	315	0	0	0	0	0	-	0%	
11	Painting Savings Fund Assessments	10,000	10,000	9,167	833	10,000	10,000	-	0%	
12	Painting Savings Fund Interest	36	25	8	0	8	0	(25)	-100%	
13	Reserve Fund Assessments	50,000	50,000	45,833	4,167	50,000	50,000	-	0%	
	Reserve Fund Interest	335	200	169	0	169	0	(200)	-100%	
15	TOTAL INCOME	236,220	245,958	231,047	20,096	251,143	264,797	18,839	8%	
16										
	EXPENSES									
18	General Maintenance Expenses									5 yr avg \$5,000. 2020 and 2021 budget allows for
19	General Maintenance - Exterior	5,612	8,500	3,810	1,800	5,610	8,500		0%	window screens and hardware repair/replace
20	General Maintenance - Interior	10,637	10,000	8,403	1,700	10,103	10,000	-	0%	5 yr avg \$9,750
	Maintenance Parts and Supplies	2,299	1,650	2,326	1,163	3,489	1,650	-	0%	5 yr avg \$2,025
	General Common Area Cleaning	3,053	3,145	2,883	262	3,145	3,145	-	0%	per contract
	Roof Maintenance and Repair	2,366	3,000	4,050	0	4,050	3,000	-	0%	5 yr avg \$2,620
	Snow Removal - Ground (Nov - April)	3,846	2,700	2,831	0	2,831	2,700	-	0%	5 year avg - \$2,500
	Snow Removal - Roof (Nov - April)	2,495	4,300	3,556	0		4,300		0%	5 year avg - \$2,800
	Window Washing	3,300	3,300	3,300	0	3,300	3,630	330	10%	One time per year in the Spring. 10% rate increase in 2021
	Holiday Decorations	434	400	29	380	409	400	-	0%	
	Pest Control	828	828	748	69	817	828	-	0%	\$69/ month
	Fire Alarm System Monitoring Contract	312	312	312	0	312	312	-	0%	\$78/Q
30	Fire Alarm System Response	328	350	0	0	0	0	(350)	-100%	
31	Fire Alarm System Maintenance & Repair	225	1,500	1,733	0	1,733	I,850	350	23%	Annual T& I and Repairs
32	Fire Alarm System Telephone	1,087	I,068	1,077	106	1,183	1,272	204	19%	2 lines approx \$106/month
33	Sprinkler System Test and Inspection	1,130	650	90	550	640	650	-	0%	includes fire extinguishers
34	Sprinkler System Repair	138	500	0	250	250	500	-	0%	
35	Backflow Maintenance	1,706	850	506	0	506	850	-	0%	
36	Drains	233	3,400	3,304	1,200	4,504	3,400	-	0%	2020 includes preventative drain cleaning
_	Maintenance Contingency	0	5,000	0	2,500	2,500	5,000	-	0%	
38	Total General Maintenance	40,027	51,453	38,957	9,980	48,937	51,987	534	1%	
	Special Projects									
40	Reserve Fund Study	0	0	0	0	0	0	-	0%	\$2,250 deposit paid in 2017, remaining budget \$2,250 accrued.
41	Total Special Projects	0	0	0	0	0	0	-	0%	
42	General Administration									
43	Administration & Accounting Management	16,883	17,389	15,940	1,449	17,389	17,389	(0)	0%	
44	Facilities Management	17,558	18,085	16,578	1,507	18,085	18,085	(0)	0%	
45	Supplemental Mgmt Services	358	400	0	370	370	400	-	0%	Storage - approx. \$350/yr
46	Supplies, Copies, Postage	0	0	0	0	0	0	-	0%	Checks
47	Teleconference	41	50	0	50	50	50	-	0%	
	Legal & Professional	0	250	0				-	0%	
_	Liability & Property Hazard	15,411	16,182	15,881	0		16,675	493	3%	All insurance renews Feb 1. Liability in 2021 is 5% over
	D&O and Crime/Fidelity	1,864	1,865	1,985	0		2,185	320	17%	2020. 1% increase in premium in 2020. Fidelity/Crime
51	Umbrella	946	946	946	0		946	-	0%	
52	Tax Return Preparation	975	985	985	0	985	985	-	0%	increases each year with increased balances.
53	Total Administration	54,036	56,152	52,315	3,376	55,691	56,965	813	١%	
54	General Utilities									
55	Water & Sewer	17,868	21,423	19,648	I,786	21,434	23,578	2,155	10%	2021: 10% rate increase
56	Trash Removal	4,984	5,066	4,094	337	4,430	5,856	790	16%	approx. \$448/mo.
57	Total Utilities	22,852	26,489	23,742	2,123	25,865	29,434	2,945	11%	
58	Common Operating Expenses	116,914	134,094	115,014	13,356	128,370	138,386	4,292	3%	

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59	Residential & Office (Cleaning & Elevator)									
										rollover prior year so that same owners are allocated.
	Prior Year Overage/Shortage	(133)	(124)	68	0	68	999	1,123	-906%	\$1,000 shortage in 2020
61	Current Year Overage/Shortage	(68)	0	0	(999)	(999)	0	-	0%	
_	Interior Common Area Cleaning	8,141	8,385	7,686	699	8,385	8,385	0	0%	
63	Janitorial Supplies	1,409	1,200	747	375	1,122	1,200	-	0%	5 yr avg \$1,150
64	Carpet Cleaning	700	1,000		792	1,169	1,000	-	0%	5 yr avg \$1,050
65	Elevator Maintenance Contract	4,759	4,896	4,893	0	4,893	5,062	166	3%	\$1,253/Q 4% annual increase, Nov. renewal
	Elemente Des sin	1.270	1 000	1 2 2 7	225	1.(/2	1 200	200	20%	Annual Inspection approx \$350 (5 yr 2018, 2023)
	Elevator Repair Elevator Telephone	1,270 544	1,000 534	1,337 538	325 53	1,662 591	I,200 636	102	19%	A 652/ J
67 68	Total Res. & Office (Cleaning & Elevator)	16,622	16.891	15,646	1.245	16.891	18.482	102	9%	Approx. \$53/month
	Residential Boiler and Utilities	10,022	10,071	13,040	1,245	10,071	10,402	1,371	7/0	
09	Residential Boller and Othities									rollover prior year so that same owners are allocated.
70	Prior Year Overage/Shortage	(3,946)	153	(318)	0	(318)	1,487	1,334	872%	\$1,500 shortage in 2020.
70	Current Year Overage/Shortage	(3,746)	0	(318)	(1,487)	(1,487)	1,407	1,334	0%	ψ1,500 3101 tage 111 2020.
72	Residential Boiler Maintenance	126	315	190	(1,-07)	(1,-107)	315	-	0%	70% of total expense. 5 yr avg. \$200
72	Residential Boiler Repair	39	1,500	5,180	0	5,180	7,000	5,500	367%	70% of total expense. 5 yr avg. \$200 70% of total expense. 5 yr avg. \$2,000
74	Electricity	14,512	1,500	11,155	1,650	12.805	15,000	5,500	0%	3% rate increase in 2020. 5 yr avg \$13,800
74	Natural Gas	19,312	9,400	8,249	1,050	9,999	9,400	-	0%	70% of winter season expense: 5 yr avg \$9,400
76	Total Res. Boiler & Utilities	21,493	26,368	24,455	1,730	26,368	33,202	6,834	26%	70% of winter season expense: 5 yr avg \$7,400
	Garage	21,475	20,500	27,733	1,713	20,300	33,202	0,034	20/8	
	Guilage									rollover prior year so that same owners are allocated.
78	Prior Year Overage/Shortage	2,910	330	220	0	220	4,127	3,797	1151%	\$4,100 shortage in 2020
	Current Year Overage/Shortage	(220)	0	0	(4,127)	(4,127)	0	5,777	0%	94,100 shortage in 2020
80	Garage Cleaning	1,705	1.350	1,334	530	1,864	1.350		0%	5 yr. avg \$1,520
	Garage Door and Ramp Maintenance and Repair	1,183	2,000	2,017	400	2,417	2,000	-	0%	5 yr. avg \$1,520 5 yr avg \$2,800
01		1,105	2,000	2,017	100	2,117	2,000	-	070	Westermere has agreed to reimburse 39% of Garage
										Door and Ramp Maintenance and Repair only, not gas
82	Westermere Reimbursement	(461)	(700)	0	(721)	(721)	(700)	_	0%	and boiler expenses
83	Garage Maintenance and Repair	3,105	2,500	3,068	614	3,682	2,500		0%	5 yr. avg \$2,600
84	30% Boiler Maintenance	54	100	3,000	011	81	100		0%	30% of total expense
-	30% Boiler Repair	17	450	2.394	0	2.394	3,000	2,550	567%	30% of total expense
33		.,	150	2,374	0	2,374	5,000	2,550	50770	30% proration of natural gas expenses for 6 months
86	30% Natural Gas	2,713	2,350	2,570	0	2,570	2,350	-	0%	(winter months only) 5yr. Avg \$2,400
87	Total Garage Expenses	11,005	8,380	11,684	(3,304)	8,380	14,727	6,347	76%	
88	Reimbursable Expenses	0	0	0	0	0	0	-	0%	
89	Total Operating Expenses	166,034	185,733	166,799	15,333	182,132	204,797	19,064	0%	
_	Excess Assessments	9,815	0	0	0	0	0			
91	Transfers to Funds								1	
92	Capital Reserve Funding	50,000	50,000	25,000	25,000	50,000	50,000	-	0%	
93	Reserve Interest Funding	335	200	169	0	169	0	(200)	-100%	
94	Painting Savings Funding	10,000	10,000	5,000	5,000	10,000	10,000	-	0%	
95	Painting Interest Funding	36	25	8	0	8	0	(25)	-100%	
96	Total Reserve Fund Expenses	60,371	60,225	30,177	30,000	60,177	60,000	(225)	0%	
97	TOTAL EXPENSES	236,220	245,958	196,976	45,333	242,309	264,797	18,839	8%	
98	OPERATING OVERAGE/SHORTFALL	0	0	34,071	(25,237)	8,834	0			
	STARTING RETAINED EARNINGS	0	0	,		0	0			
100	CONTRIBUTE TO 2021 OPERATING	0	0			(8,834)	0			
	ENDING RETAINED EARNINGS	0	0			0	0			1120-H Tax Filing. Want \$0 RE
									1	1

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1		2019 Actual	2020 Budget	Actual thru Nov. 2020	Estimated Dec. 2020	2020 Projected	2021 Budget	\$ Budget Change	% Budget Change	Notes
102										
103	CAPITAL RESERVE FUND									Reserve fund study in progress
104	Beginning Balance	231,874	240,879	240,651	257,546	240,651	275,001			
105	DEPOSITS									
106	Assessments	50,000	50,000	25,000	25,000	50,000	50,000			
107	Additional Funding	0	0	0	0	0	0			
108	Contribute 2013 Insurance Claim Accrued Liability	0	0	0	0	0	0			
109	Interest	335	200	169	0	169	0			
110	Total Deposits	50,335	50,200	25,169	25,000	50,169	50,000			
111	WITHDRAWALS									
112	New Alarm System (2019)	41,558	15,000	0	0	0	0			Superior Alarm + FC 2019 phase complete. 2020: replace devices. optional
	Lobby Floor and Elevator Floor Replacement									
	(2020)	0	20,000	8,274	7,545	15,819	0			
	Concrete & Railings (2020)	0	7,000	0	0	0	11,500			per 2020 bid from Mat Weedman
	Fire Protection Repairs (2021)	0	27,240	0	0	0	27,240			Dynamic \$22,700 + Contingency + FM Fee
	DHW Tank Replacement (2021)	0	3,000	0	0	0	3,000			
	Roof Replacement	0	0	0	0	0	0			estimated design start in 2023, 2024
118	Elevator	0	0	0	-	0				estimated 2025
119	Total Withdrawals	41,558	72,240	8,274	7,545	15,819	41,740			
	OVERAGE/SHORTFALL	8,777	(22,040)	16,895	17,455	34,350	8,260			
121	Ending Balance	240,651	218,839	257,546	275,001	275,001	283,261			
122				1					1	
123	PAINTING SAVINGS FUND									Allows the Association to save steadily over time for exterior painting
	Beginning Balance	37,398	4,593	45,935	50,943	45,935	55,943			
125	DEPOSITS									
126	Assessments	10,000	10,000	5,000	5,000	10,000	10,000			
127	Interest	36	25	8	0	8	0			
128	Total Deposits	10,036	10,025	5,008	5,000	10,008	10,000			
129	WITHDRAWALS									
130	Painting/Staining	1,500	10,000	0	0	0	21,850			exterior stain. Final contract to be determined by BOD.
131	Total Withdrawals	1,500	10,000	0	0	0	21,850			
132	OVERAGE/SHORTFALL	8,536	25	5,008	5,000	10,008	(11,850)			
133	Ending Balance	45,935	4,618	50,943	55,943	55,943	44,093			
134										
135	*** Please note that the comments are for internal planning purposes only and are not binding or intended to be relied upon by owners or purchasers of units.									